



Budget Monitoring & Reporting 2023/24 Period 4 – July 2023 Capital Investment Programme Performance





Capital Investment Programme Performance Report

1. Overall Budget Performance by Investment Area

The table below shows the revised capital budget for the 2023/24 financial year which includes all changes agreed at July 2023 Cabinet and the proposed capital budget at September 2023 Cabinet if all the requested changes in section 4 are approved:

Schemes	Revised Budget at July Cabinet 2023/24 £'000	Proposed Budget at September Cabinet 2023/24 £'000
Total Schemes Delivered by General Fund	46,834	48,266
Total Schemes Delivered by General Fund Funded by the Levelling Up Fund	6,411	6,411
Total Schemes Delivered by Housing Revenue Account	18,196	11,971
Total Schemes Delivered by Subsidiary Companies and Joint Ventures	30,277	30,333
Total Capital Programme	101,718	96,981

Actual capital spend as at 31 July 2023 is £10.278 million representing approximately 10% of the revised budget. This is shown in section 5. (Outstanding creditors totalling £0.334 million have been removed from this figure).

The expenditure to date has been projected to year end and the outturn position is forecast to reflect the Project Manager's realistic expectation. This is broken down by type of investment area on the following pages.

Total Schemes Delivered by General Fund

Investment Area	Revised Budget 2023/24	Outturn to 30 June 2023	Current Variance to 30 June 2023	Expected outturn 2023/24	Latest Expected Variance to Revised Budget 2023/24	Amended Budget 2024/25 to 2027/28
	£'000	£'000	£'000	£'000	£'000	£'000
General Fund Housing	705	166	(539)	705	0	2,960
Social Care	263	28	(235)	291	28	0
Schools	5,681	178	(5,503)	5,681	0	3,474
Enterprise & Regeneration	5,616	653	(4,963)	5,460	(156)	10,250
Southend Pier	4,690	323	(4,367)	4,690	0	3,550
Culture & Tourism	531	243	(288)	846	315	0
Community Safety	314	150	(164)	314	0	0
Highways & Infrastructure	16,271	2,922	(13,349)	17,099	828	17,826
Works to Property	6,812	1,011	(5,801)	6,864	52	3,230
Energy Saving	562	16	(546)	627	65	0
ICT	4,368	1,223	(3,145)	4,368	0	4,241
S106/S38/CIL	1,021	24	(997)	1,349	328	1,104
Total	46,834	6,937	(39,897)	48,294	1,460	46,635

Total Schemes Delivered by General Fund – Funded by the Levelling Up Fund

Investment Area	Revised Budget 2023/24	Outturn to 30 June 2023	Current Variance 30 June 2023	Expected outturn 2023/24	Latest Expected Variance to Revised Budget 2023/24	Amended Budget 2024/25 to 2027/28
	£'000	£'000	£'000	£'000	£'000	£'000
Enterprise & Regeneration	6,411	201	(6,210)	6,411	0	17,289
Total	6,411	201	(6,210)	6,411	0	17,289

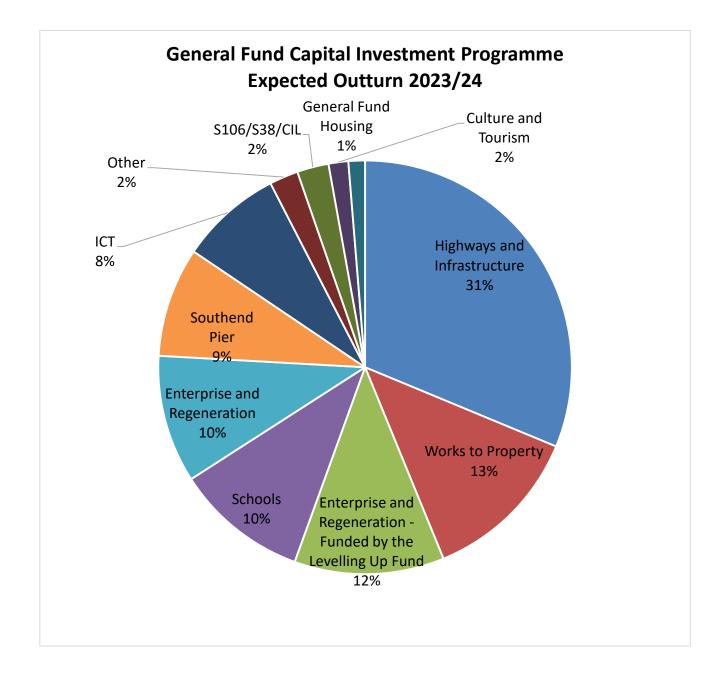
Total Schemes Delivered by Housing Revenue Account

Investment Area	Revised Budget 2023/24	Outturn to 30 June 2023	Current Variance to 30 June 2023	Expected outturn 2023/24	Latest Expected Variance to Revised Budget 2023/24	Amended Budget 2024/24 to 2027/28
	£'000	£'000	£'000	£'000	£'000	£'000
Council Housing New Build Programme	7,932	16	(7,916)	2,534	(5,398)	8,883
Council Housing Acquisitions Programme	9,420	1,002	(8,418)	8,593	(827)	3,891
Council Housing Refurbishment – Disabled Adaptations	844	147	(697)	844	0	959
Total	18,196	1,165	(17,031)	11,971	(6,225)	13,733

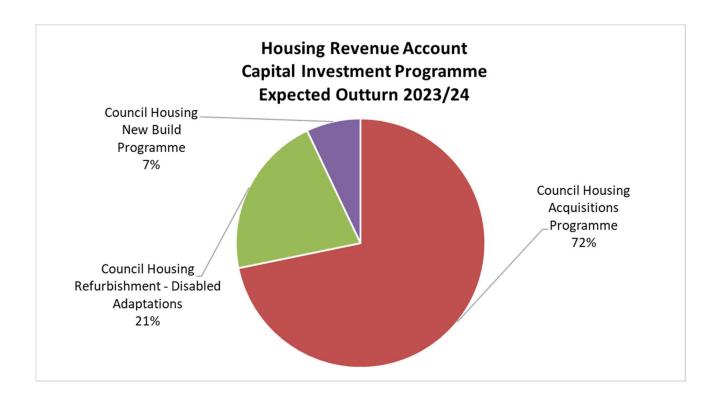
Total Schemes Delivered by Subsidiary Companies and Joint Ventures

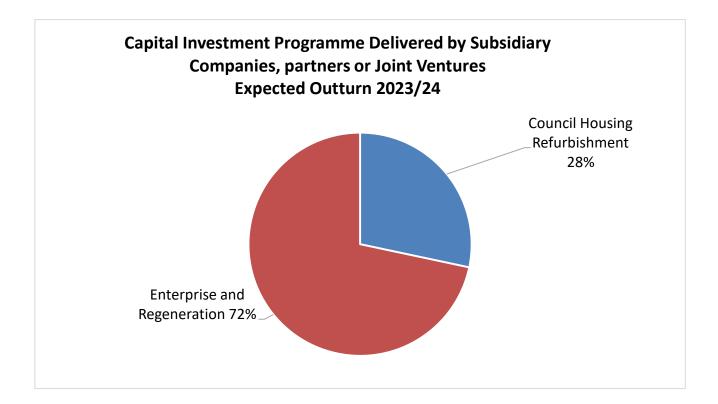
Investment Area	Revised Budget 2023/24	Outturn to 30 June 2023	Current Variance to 30 June 2023	Expected outturn 2023/24	Latest Expected Variance to Revised Budget 2023/24	Amended Budget 2024/25 to 2027/28
	£'000	£'000	£'000	£'000	£'000	£'000
Council Housing Refurbishment	8,578	1,367	(7,211)	8,578	0	19,094
Enterprise and Regeneration	21,699	608	(21,091)	21,755	56	9,675
Total	30,277	1,975	(28,302)	30,333	56	28,769

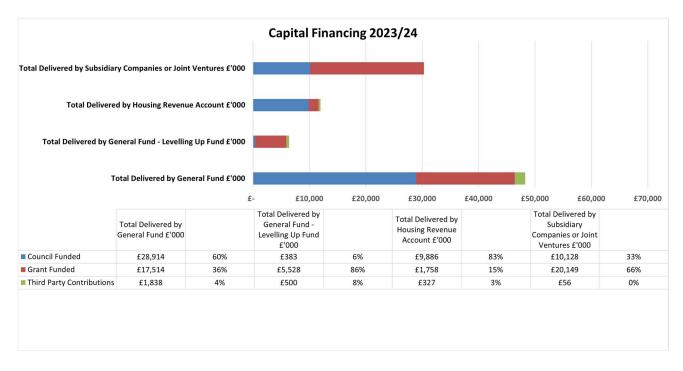
Total CapitalProgramme101	,718	10,278	(91,440)	97,009	(4,709)	106,426
---------------------------	------	--------	----------	--------	---------	---------



Other		Expected Outturn 2023/24
Energy Saving	£	627,000
Community Safety	£	314,000
Social Care	£	291,000
	£	1,232,000







The capital investment for 2023/24 is proposed to be funded as follows:

Third party contributions are non-grant funding from external sources such as S106 contributions.

Of the £47.670 million of external funding expected, £23.769 million had been received by 31 July 2023.

2. Progress of strategic schemes

Successful and timely delivery of the capital investment programme is a key part of achieving the Southend 2050 ambition and Corporate Plan and delivering its outcomes.

£74.867 million of this relates to strategic schemes and approximately 10% spend has been achieved to date for these strategic schemes.

Investment Area	Scheme	Revised Budget 2023/24	Outturn to 31 July 2023	Expected outturn 2023/24	Latest Expected Variance to Revised Budget 2023/24	Amended Budget 2024/25 to 2027/28
		£000	£000	£000	£000	£000
Strategic Schemes						
Enterprise and Regeneration	Airport Business Park (including Local Growth Fund)	2,765	414	2,609	(156)	-
Enterprise and Regeneration	Better Queensway - Programme Management	754	153	754	-	-
Enterprise and Regeneration	SeawayLeisure	-	-	-	-	10,000
Enterprise and Regeneration	Victoria Centre	1,852	86	1,852	-	250
Social Care	Brook Meadows House	-	28	28	28	-
Schools	High Needs Provision	3,661	-	3,661	-	3,212
Southend Pier	Southend Pier schemes	4,690	323	4,690	-	3,550
ІСТ	ICT schemes	4,368	1,223	4,368	-	4,241
Highways and Infrastructure	Footways and Carriageways Schemes	5,548	1,563	5,373	(175)	12,773
Highways and Infrastructure	Parking Schemes Highways and Infrastructure - Local Growth Fund and Local	329	126	504	175	-
Highways and Infrastructure	Transport Plan Schemes	4,141	574	4,297	156	2,378
Total General Fund Strategic Scher	nes	28,108	4,490	28,136	28	36,404
Enterprise and Regeneration	Leigh Port Detailed Design	4,673	89	4,673	-	9,533
Enterprise and Regeneration	Cliffs Pavillion	500	109	500	-	6,956
Enterprise and Regeneration	Marine Parade	1,238	3	1,238	-	800
Total General Fund - Funded by Lev	elling Up Fund Strategic Schemes	6,411	201	6,411	-	17,289
Council Housing New Build						
Programme	Council Housing New Build Programme	7,932	16	2,534	(5,398)	8,883
Council Housing Acquisitions	HRA Affordable Housing Acquisitions Programme	2,878	1,047	2,878	-	-
Council Housing Acquisitions	Acquisition of Tower Block Leaseholds - Queensway	1,085	-	1,085	-	900
Total HRA Strategic Schemes		11,895	1,063	6,497	(5,398)	9,783
Council Housing Refurbishment	HRA Decent Homes Programme	8,578	1,367	8,578	-	19,094
Enterprise and Regeneration	Better Queensway - Loan to Joint Venture	1,550	-	1,550	-	9,675
Enterprise and Regeneration	Housing Infrastructure Funding	14,500	-	14,500	-	-
Enterprise and Regeneration	Better Queensway - SELEP	3,825	-	3,825	-	-
Total Delivered by Subsidiary Com	panies and Joint Ventures Strategic Schemes	28,453	1,367	28,453	-	28,769
Total Strategic Schemes		74,867	7,121	69,497	(5,370)	92,245

Strategic schemes - General Fund

Enterprise and Regeneration

The Launchpad at the Airport Business Park has now opened. There is still some outstanding expenditure to be incurred, but the project is expected to complete within budget. The remaining budget is not expected to be utilised in full, and this report therefore includes a request to transfer £156k to the Local Growth Fund – Southend town centre interventions project.

The refurbishment works to the Victoria Centre are progressing, and a number of the projects within this are now complete. Some of the remaining significant works within the project are

still dependent on lease agreements being reached, and it is likely that work will continue throughout 2023/24 and into 2024/25.

Better Queensway Programme Management: the Council remains committed to the Better Queensway project. There have however been delays in this project whilst Sanctuary carried out their due diligence of the scheme. For more information see the Subsidiary Companies and Joint Ventures section below.

Social Care

As reported in previous Cabinet reports, construction of the new care home Brook Meadows House was completed in 2021/22 with residents having moved into the building in early 2022 and the Priory Care Home has been demolished. Works incurred during 2022/23 and 2023/24 do not have a budget allocation with £28k of expenditure incurred in 2023/24 over and above the overspend of £4.9M already incurred in 2021/22 and 2022/23. The overspend has been incurred due to a number of issues including the performance of the design team. The Council is currently taking forward actions with a view to recovering significant costs incurred where these have been caused by the performance of third parties. The timing of any cost recovery is uncertain.

Schools

The High Needs Provision budget is financed by grant monies from the Department for Education to enhance the facilities and number of places available for children with special educational needs and disabilities or requiring alternative provision. This project is expected to commence later in 2023/24 and conclude in 2024/25.

Southend Pier

Whilst work on the pier schemes are in progress, different elements of the project are at different stages of completion. Planned work in the summer months is limited with the majority of the expenditure anticipated to be incurred over the winter. It is anticipated that the total spend across all schemes in 2023/24 will be in line with the budget.

As a result of an exercise to re-prioritise the works to be performed on Southend Pier, works on the Prince George extension are now planned to be prioritised over works on the timber outer pier head. This report therefore includes a request to transfer £700k of the 2023/24 budget and £2.3M of the 2024/25 budget from the timber outer pier head project to the Prince George extension project.

ICT

Whilst work on these ICT schemes is in progress, different projects are at different stages of completion. It is anticipated that the total spend across all schemes in 2023/24 will be in line with the budget.

The ICT operational requirements project has overspent against the budget by £97k, due to an increase in costs incurred with Microsoft compared to the expected position. This project is complete for the 2023/24 year and no further expenditure is expected. The software licensing project was underspent in 2022/23 and is anticipated to be underspent again in

2023/24. This report therefore includes a request to transfer £97k of budget from the software licensing project to the ICT operational requirements project.

In order to continue the normal day-to-day ICT operations of the Council, a Microsoft Enterprise agreement license is required. The current license agreement expires at the end of the 2023/24 financial year. The Council is aiming to secure a three-year license covering the financial years 2024/25 to 2026/27, which will cost £3.48M. This report therefore includes a request to add budgets of £1.16M to each of the financial years 2024/25, 2025/26 and 2026/27.

Highways and Infrastructure

The Footways and Carriageway schemes are progressing well with plans to deliver the majority of the allocated budget by the end of the financial year. Planned resurfacing work at Shoebury Common Road is unlikely to be performed until 2024/25. This report therefore includes a request to reallocate £175k of the carriageways schemes budget to fund a project to create new parking bays, which will help to balance the Council's parking income budget for 2023/24 following the removal of the 6pm to 9pm parking charges in Zone 1A.

The Junction Protection works are progressing with work being performed in three wards. The budget is expected to be delivered by the end of the financial year.

Over half the Zebra Crossing Surfacing Replacement budget for 2023/24 has already been delivered, and orders have been placed for the majority of the remaining budgets. Plans are in place to deliver this budget by the end of the financial year.

Car park improvement works are progressing and are expected to be delivered in line with the budget.

Works on the A127 growth corridor are essentially complete. The 2023/24 expenditure budget includes £229k in respect of this project. This budget is expected to be spent with commitments in place accounting for some of this amount.

Works on the Local Transport Plan Maintenance, Better Networks, Better Operation of Traffic Control Systems, Better Sustainable Transport and Street Lighting projects are ongoing. It is anticipated that the total spend across all schemes in 2023/24 will be in line with the budget.

Strategic schemes - General Fund - Funded by the Levelling Up Fund

Enterprise & Regeneration

A carry forward request into 2024/25 for £9,533k was approved at July Cabinet in respect of Leigh Port. The project remains on-programme to spend the remaining 2023/24 budget in the financial year.

As previously reported to Cabinet, progress against the Marine parade project has been limited in recent months. The project is expected to progress later in the 2023/24 financial year. New external funding of £800k has been successfully secured for this project. This report therefore includes a request to add a budget of £800k to the 2024/25 year.

As reported in previous Cabinet reports, the Cliffs Pavilion project was placed on hold to enable the commercial terms to be agreed between the Council and the current operator. The majority of this project is expected to be delivered in 2024/25, and a request was previously made at July Cabinet to carry forward most of the budget to that year.

Strategic schemes - Housing Revenue Account

Construction of New Housing on HRA Land

The procurement for the main contractor for Phase 3 has previously been unsuccessful. A tender exception has now been obtained, and the Council is hopeful of appointing a contractor imminently. There will be delays to the project as a result, and this report therefore includes a request to carry forward £1M from 2023/24 to 2024/25 and a further £1.5M from 2023/24 to 2025/26.

Planning permission for Phase 4 was obtained at Development Control Committee in October 2022. An issue with access to the site has subsequently arisen regarding a right of way, which is yet to be resolved. This is likely to result in delays to the project, and it is unlikely any significant work will be performed in 2023/24. This report therefore includes a request to carry forward £2.2M from 2023/24 into 2024/25.

Phase 5 is now complete. The final costs on the project were £2k higher than budgeted. This report therefore includes a request to transfer £2k from the Housing and Development Pipeline Feasibility HRA budget to cover this overspend.

There have been delays to the West Shoebury scheme as a result of the Council parting company with the main contractor. The Council is planning to use in-house architects to progress the scheme, but there is unlikely to be any significant work performed in 2023/24. This report therefore includes a request to carry forward £700k from 2023/24 into 2024/25.

Affordable Housing Acquisitions Programme

There have been no purchases of properties in respect of this fund so far in 2023/24. The Council expects to acquire a number of properties before year-end and to spend the allocated budget in full in 2023/24.

Acquisition of Tower Block Leaseholds – Queensway

The existing budget is considered to be sufficient to cover the expected expenditure for the remainder of the current financial year.

Strategic schemes - Subsidiary Companies and Joint Ventures

HRA Decent Homes Programme

The main programme works are contractually committed and progressing. The overall budget is expected to be spent over the course of 2023/24.

Better Queensway

Following the merger between Swan Housing Association and Sanctuary Housing Association earlier this year, Sanctuary has now confirmed its intention to withdraw involvement from the Better Queensway Project. Sanctury intend to prioritise investment and commitment to existing homes and communities and focus on the delivery of schemes where construction has already started. An appropriate settlement agreement is under development that will cover the terms of Sanctuary's withdrawal.

The Council remains fully committed to the Better Queensway regeneration scheme for the benefit of the residents of the estate and will now explore alternative options to progress the scheme. Whilst this is all being worked through, all budgets relating to Better Queensway remain unchanged in the capital investment programme. As more information becomes available, amendments to the programme will be put forward as part of future Cabinet reports.

3. Progress of other schemes

General Fund

Highways and Infrastructure

Funding for the resilience innovation programme of $\pounds 672k$ for the 2023/24 year has been received in advance of spending from the Environment Agency. This report therefore includes a request to add a budget of $\pounds 672k$.

The coastal defences projects are overall expected to be delivered within budget. As a result of a combination of overspends incurred against 2022/23 projects and re-prioritisation of schemes, this reports includes requests to transfer £297k from the East Beach sea wall refurbishment project to the sea wall access refurbishment project, and also to transfer £23k to the coastal defence refurbishment programme, of which £11k is to be transferred from the East Beach sea wall access refurbishment project and £12k is to be transferred from the sea wall access refurbishment project.

Works to Property

Following the completion of Brook Meadows House, the building at Avro/Viking House has been vacated by Southend Care Limited and is no longer in use. Due to health and safety concerns with the building, the Council wishes to demolish it at an estimated cost of £252k. This report therefore includes a request to add a budget of £52k to the 2023/24 year and £200k to the 2024/25 year for this demolition.

Energy Saving

Grant funding for £65k has been received in respect of Local Electric Vehicle Infrastructure Funding. This report therefore includes a request to add a budget of £65k.

Culture and Tourism

Grant funding of £275k has been received in respect of works to various tennis courts across the borough. The Council is required to include match funding of £40k. This report therefore includes a request to add a budget of £315k for this project.

S106/S38/CIL

This report includes a request to add budgets for four projects which will be funded by the community infrastructure levy as follows:

- Blenheim Park Mendip wildlife garden: £4k
- St Laurence park benches: £2k
- Thorpe Southchurch Park safety rail: £10k
- Main Fund enhancing cycle infrastructure: £1M (£333k in 2023/24, £667k in 2024/25)

The Leas bus service contribution project has now commenced and is expected to take place over a two-year period. This report therefore includes a request to carry forward £21k into 2024/25.

Housing Revenue Account

There was an underspend of £25k on the Next Steps Accommodation Programme in 2022/23. The July Cabinet report included a request to carry forward this unspent budget to 2023/24. On review, the Council does not expect to spend this £25k in 2023/24, and this report therefore includes a request to carry forward £25k to 2024/25.

The Passive House Pilot project has experienced delays with obtaining planning permission. It is considered unlikely that any significant work will be performed on this project in 2023/24. This report therefore includes a request to carry forward £800k to 2024/25.

Subsidiary Companies and Joint Ventures

Grant funding of £56k has been received from the UK Shared Prosperity Fund. All funds will be passed on to third parties following completion of a bidding process. This report includes a request to add a budget of £56k.

4. Requested Changes to the Capital Investment Programme

	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
Approved Capital Investment Programme - July 2023 Cabinet	71,441	54,377	5,927	5,400	560	137,705
Carry Forw ards	(6,246)	4,746	1,500	0	0	0
Accelerated Deliveries	0	0	0	0	0	0
Additions to the Programme	92	1,360	1,160	1,160	0	3,772
Schemes Removed from Programme	0	0	0	0	0	0
Virements	0	0	0	0	0	0
New External Funding	1,361	1,467	0	0	0	2,828
ا Proposed Investment Programme - following amendn	66,648	61,950	8,587	6,560	560	144,305

Summary - programme to be delivered by Subsidiary Companies, Partners and Joint Ventures:

	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
Approved Capital Investment Programme - July 2023 Cabinet	30,277	9,524	9,579	9,666	0	59,046
Carry Forwards	0	0	0	0	0	o
Accelerated Deliveries	0	0	0	0	0	0
New External Funding	56	0	0	0		56
Proposed Investment Programme - following amendmen	30,333	9,524	9,579	9,666	0	59,102

Carry Forwards to Future Years - programme to be delivered by the Council

Scheme	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
Hausian Osaraharikan Oshama Madam Mahada af Osaraharikan (MMO)	(700)	700				
Housing Construction Scheme - Modern Methods of Construction (MMC)	(700)					0
Housing Construction Scheme - Phase 3	(2,500)	1,000	1,500			0
Housing Construction Scheme - Phase 4	(2,200)	2,200				0
Next Steps Accommodation Programme	(25)	25				0
Passive House Pilot	(800)	800				0
S106 22-23 The Leas 0700820FULM - bus service contribution	(21)	21				0
Total Carry Forwards - programme to be delivered by					·	
the Council	(6,246)	4,746	1,500	0	0	0

Additions to the Programme - programme to be delivered by the Council

Scheme	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
Chalkwell Park and Priory Park Tennis Courts	40					40
Avro/Viking House Demolition	52	200				252
Software Licensing		1,160	1,160	1,160		3,480
Total Additions to the Programme - programme to be delivered by the Council	92	1,360	1,160	1,160	0	3,772

Appendix 3

Scheme	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
Airport Business Park (including Local Grow th Fund)	(156)					(156)
Local Grow th Fund - Southend Tow n Centre Interventions	156					156
Carriageways Improvements	(175)					(175)
Parking Bays	175					175
Housing and Development Pipeline Feasibility - HRA	(2)					(2)
Housing Construction Scheme - Phase 5/6 feasibility (S106)	2					2
Software Licensing	(97)					(97)
ICT - Operational Requirements	97					97
East Beach Sea Wall Refurbishment	(297)					(297)
Sea Wall Access Refurbishment	297					297
East Beach Sea Wall Refurbishment	(11)					(11)
Sea Wall Access Refurbishment	(12)					(12)
Coastal Defence Refurbishment Programme	23					23
Southend Pier - Timber Outer Pier Head	(700)	(2,300)				(3,000)
Southend Pier - Prince George Extension (Phase Two)	700	2,300				3,000
Total Virements between schemes - programme to	1 1			1	· •	
be delivered by the Council	0	0	0) 0	0

New External Funding - programme to be delivered by the Council

Scheme	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
Chalkw ell Park and Priory Park Tennis Courts	275					275
CIL Ward NA – Blenheim Park – Mendip Wildlife Garden	4					4
CIL Ward NA – St Laurence – St Laurence Park benches	2					2
CIL Ward NA – Thorpe – Southchurch Park Safety Rail	10					10
CIL Main Fund Allocation - Enhancing Cycle Infrastructure	333	667				1,000
Local Electric Vehicle Infrastructure Funding	65					65
Resilience Innovation Programme	672					672
Marine Parade		800				800
Total New External Funding - programme to be delivered by the Council	1,361	1,467	0	0	0	2,828

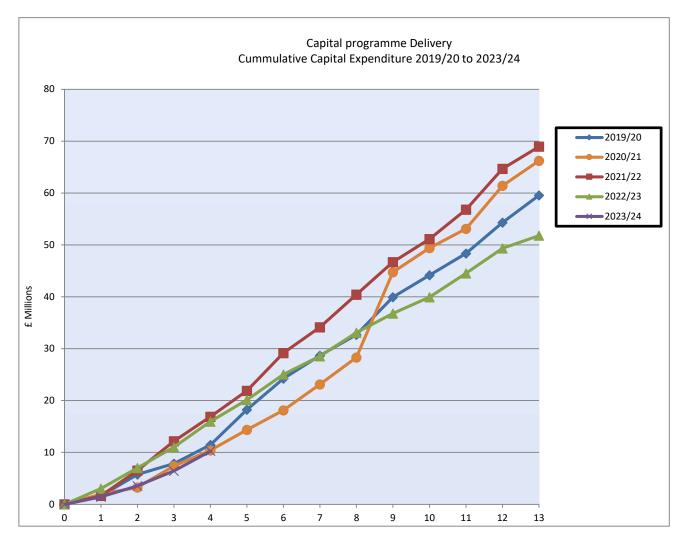
New External Funding - programme to be delivered by subsidiary companies and joint ventures

Scheme	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
UK Shared Prosperity Fund	56					56
Total New External Funding - programme to be delivered by the Council	56	0	0	0	0	56

5. Summary of Capital Expenditure at 31 July

	Original Budget 2023/24	Revisions	Revised Budget 2023/24	Actual 2023/24	Forecast outturn 2023/24	Forecast Variance to Year End 2023/24	% Variance
	£000	£000	£000	£000	£000	£000	
General Fund Housing	1,135	(430)		166	705	-	24%
Social Care	263	-	263	28	291	28	11%
Schools	4,053	1,628	5,681	178	5,681	-	3%
Enterprise and Regeneration	2,195	3,421	5,616	653	5,460	(156)	12%
Southend Pier	5,053	(363)	4,690	323	4,690	-	7%
Culture and Tourism	152	379	531	243	846	315	46%
Community Safety	29	285	314	150	314	-	48%
Highways and Infrastructure	13,878	2,393	16,271	2,922	17,099	828	18%
Works to Property	6,739	73	6,812	1,011	6,864	52	15%
Energy Saving	256	306	562	16	627	65	3%
ICT	3,109	1,259	4,368	1,223	4,368	-	28%
S106/S38/CIL	35	986	1,021	24	1,349	328	2%
TOTAL PROGRAMME TO BE DELIVERED BY THE							-
GENERAL FUND	36,897	9,937	46,834	6,937	48,294	1,460	15%
Enterprise and Regeneration	22,405	(15,994)	6,411	201	6,411	-	3%
TOTAL PROGRAMME TO BE DELIVERED BY THE	,	(· · · · · · · · ·	-, -		-,		-
GENERAL FUND - FUNDED BY THE LEVELLING UP							
FUND	22,405	(15,994)	6,411	201	6,411	-	3%
							-
Council Housing New Build Programme	7,875	57	7,932	16	2,534	(5,398)	0%
Council Housing Acquisitions Programme	2,846	6,574	9,420	1,002	8,593	(827)	11%
Council Housing Refurbishment - Disabled Adaptations	2,040	74	844	1,002	844	(021)	17%
TOTAL PROGRAMME TO BE DELIVERED BY THE	110		044	141			-
HOUSING REVENUE ACCOUNT	11,491	6,705	18,196	1,165	11,971	(6,225)	6%
Council Housing Refurbishment	7,593	985	8,578	1,367	8,578	-	16%
Enterprise and Regeneration	17,050	4,649	21,699	608	21,755	56	3%
TOTAL PROGRAMME TO BE DELIVERED BY	,	.,	,		,		-
SUBSIDIARY COMPANIES OR JOINT VENTURES	24,643	5,634	30,277	1,975	30,333	56	7%
	95,436	6,282	101,718	10,278	97,009	(4,709)	10%
Council Approved Original Budget - February 2023	95,436						
Programme to be delivered by the General Fund							
General Fund Housing	(430)						
Social Care	-						
Schools	1,628						
Enterprise and Regeneration Southend Pier	3,421 (363)						
Culture and Tourism	379						
Community Safety	285						
Highways and Infrastructure	2,393						
Works to Property	73						
Energy Saving	306						
ICT	1,259						
S106/S38/CIL	986						
Programme to be delivered by the General Fund - Funded by the Levelling Up Fund							
Enterprise and Regeneration	(15,994)						
Programme to be delivered by Housing Revenue Acc Council Housing New Build Programme							
Council Housing Acquisitions Programme	6,574						
Council Housing Refurbishment - Disabled Adaptations Programme to be delivered by Subsidiary	74						
companies or Joint Ventures							
Council Housing Refurbishment	985						
Enterprise and Regeneration	4,649						

6. Capital Programme Delivery



		Outturn
	Outturn	Against
Year	£m	Budget %
2019/20	59.5	83.8
2020/21	66.2	81.0
2021/22	69.0	88.0
2022/23	52.0	83.0